

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It  
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.  
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

### Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

### Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** NV-501 - Reno, Sparks/Washoe County CoC

**1A-2. Collaborative Applicant Name:** Washoe County

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** Clark County

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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<b>1B-1.</b>	<b>Inclusive Structure and Participation–Participation in Coordinated Entry.</b>	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	No	No	No
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	No
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
9.	Law Enforcement	Yes	Yes	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	Yes	No
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	No
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.				
35.				

**By selecting "other" you must identify what "other" is.**

<b>1B-1a.</b>	<b>Experience Promoting Racial Equity.</b>	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

**(limit 2,500 characters)**

The CoC has conducted multiple studies and gaps analysis to evaluate the current needs of underserved communities, including review of racial and ethnic disparities. The Corporation for Supportive Housing (CSH) applied the Racial Disparities and Disproportionality Index (RDDI) to local systems to identify disparities in systems involvement and outcomes based on race or ethnicity. The RDDI was applied to data from Washoe County to identify disparities in system involvement and outcomes based on race or ethnicity, presented on May 12, 2024. The results confirmed significant racial disparities within the homeless response system: Black, African American, or African People are five times more likely and American Indian, Alaskan Native or Indigenous People are three times more likely to engage in the homeless response system compared to other racial groups. Additionally, the CoC subcommittee for Racial Equity utilized HMIS data to evaluate system performance measures for 2022 and 2023. There was a 5% increase to exits to permanent housing between 2022 and 2023 for Black, African American, or Africans and an increase of 6% for Hispanic/Latinos. These data points are intended to be used to foster community conversations, leverage qualitative experiences of people directly impacted by homelessness, and assist with developing systems change recommendations intended to improve intervention design, delivery strategies and local policies to reduce racial disparities across systems. This data analysis was shared with all CoC members through the CoC listserv and was also shared at CoC committee meetings on October 9, 2023. This data was further reviewed and an additional presentation was made on February 12, 2024 including additional data points such as exits to permanent housing, average length of time homeless, and returns to homelessness. The subcommittee identified the need for racial and ethnic cultural competency training for CoC members. In addition the CoC is actively engaged in recruiting BIPOC and tribal representation to the board to ensure diverse perspectives are included in decision-making processes. The CoC continues to monitor racial equity through ongoing data analysis and engagement with individuals with lived experience to inform strategies that address disparities.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	
	Describe in the field below how your CoC:	
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;	
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).	

(limit 2,500 characters)

1) The CoC extends an open invitation to new members through various channels, including monthly CoC meetings, the CoC website, and a community wide listserv. CoC members act as ambassadors, promoting initiatives and encouraging new organizations and community members to participate and join the CoC. This process allows anyone to join at any time, ensuring a broad and inclusive membership. 2) Information on joining the CoC is accessible on the CoC website, with agendas published as accessible PDFs to accommodate individuals with disabilities. Communication is sent through an email listserv. Nevada’s Aging and Disability Services Division, a CoC member, assists with accessibility needs upon request. To further improve access, the CoC provides virtual and remote meeting options, to increase accessibility for those with disabilities. 3) The CoC actively engages with other community coalitions, such as the Regional Behavioral Health Coalition, Washoe County Behavioral Health Crisis Response System Implementation Team, and the Community Homeless Advisory Board, to invite their member organizations to join the CoC and attend the monthly meetings. This outreach aims to expand membership beyond traditional homeless service providers, engaging organizations that serve culturally specific communities experiencing homelessness. CoC leadership also presents at public forums such as City Council, County Commission meetings, and the Community Homelessness Advisory Board which are broadcast on public access channels, ensuring widespread awareness and engagement. Over the past year, the CoC has undertaken significant efforts to identify and fill gaps in its membership. A matrix was developed which identified the following gaps: Disability advocates, LGBTQ+ advocates, Tribes/Tribal Government and BIPOC. From the gaps identified, targeted recruitment led to new members, including representatives from Renown Healthcare, the largest hospital provider in Washoe County, a local non-profit developer, and the Black Community Collective, a local non-profit that “.....is an institution designed to anchor the Black community and channel the resources and opportunities needed to support the community and build connections outside of our community.” In the coming year, the CoC will continue targeted recruitment to further diversify its membership to include LGBTQ+ and disability communities, as well as BIPOC organizations and Tribes/Tribal governments.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1) The CoC uses several methods to solicit and consider opinions from interested organizations and individuals with knowledge or interest in homelessness. These include monthly general meetings that are open to the public, the CoC website, and an open listserv. Additionally, the CoC invites organizations and community members to present best practices and innovative solutions. The three CoC jurisdictions, the City of Reno, City of Sparks, and Washoe County also host public meetings where opinions are solicited, and public comments are welcome on both agenda and non-agenda items. Robust public feedback on approaches to preventing and ending homelessness has been received during public comment periods. The Community Homeless Advisory Board, which includes two elected officials from each jurisdiction, conducts regular training, and the training sessions are sent to the CoC's listserv to enhance public engagement. 2) CoC leadership regularly presents at public forums such as City Council and County Commission meetings, which are open to the public, broadcast on public access channels, and live streamed via YouTube. The CoC also shares information on its website and through its listserv to solicit input on homelessness prevention and solutions. Various CoC committees focused on specific subpopulations or initiatives (i.e., Youth, Veterans, data, Racial Equity) report to the CoC during the monthly CoC meetings that are open to the public. 3) All public meetings comply with Nevada Open Meeting Law which mandates accommodations for individuals with disabilities. All CoC meeting materials are published as PDFs to ensure accessibility to individuals with disabilities. Communication is distributed via email through the CoC listserv, and Nevada's Aging and Disability Services Division, a CoC member, provides assistance with accessibility as needed. The CoC also offers virtual and remote meetings to enhance accessibility for individuals with disabilities or others facing barriers to in-person attendance. 4) Input gathered from the avenues listed above or shared with the CoC Coordinator and CoC Leadership Council members is discussed at monthly meetings. This information is used to inform policy decisions, develop new initiatives, and guide the development of new and innovative projects in the CoC. The CoC remains committed to continuous improvement by integrating community feedback into its strategic planning and operational decisions.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

(limit 2,500 characters)

1.) The CoC Coordinator and Leadership Council conduct year-round outreach to public and community organizations that have not previously received or applied for CoC Program funding. This outreach aims to encourage new applicants and provide technical assistance about the local competition. Targeted outreach was sent via email to a broad array of organizations, including community nonprofits, service agencies, affordable housing developers, victim service providers (VSPs), and organizations serving LGBTQ+ communities. This communication outlined the funding opportunity and invited eligible agencies to apply. The CoC does not limit or imply restrictions on competition participation, and all information regarding the process is posted on the CoC's website and shared in public forums. 2) All interested organizations are required to participate in an initial Applicant Meeting Workshop, which was publicly advertised on the CoC website and distributed multiple times through the listserv. During the workshop, the CoC provided an overview of the FY 2024 NOFO, including submission processes, required supplemental information, and deadlines. Materials discussed in the meeting were posted on the CoC website, and e-snaps guides were made available as resources to help applicants with the submission process. 3) The CoC posted its Review, Score, and Ranking Procedures for the 2024 local competition on the website. This document details the criteria used to determine which project applications will be submitted to HUD for funding. Along with this, the CoC Project Rating and Ranking Tool and the Rating Matrix were made publicly accessible to ensure transparency in the process. 4) All communications regarding the local competition were shared electronically via email and posted on the CoC website in accessible PDF formats. Nevada's Aging and Disability Services Division, a CoC member, provides support for accessibility when requested, ensuring that all individuals, including those with disabilities, can access the materials and participate in the application process. Virtual meeting options were available to make the process accessible for all potential applicants.



# 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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<b>1C-1.</b>	<b>Coordination with Federal, State, Local, Private, and Other Organizations.</b>	
	NOFO Section V.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC’s geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	No
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

<b>1C-2.</b>	<b>CoC Consultation with ESG Program Recipients.</b>	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

<b>1C-3.</b>	<b>Ensuring Families are not Separated.</b>	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	Yes
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	Yes

<b>1C-4.</b>	<b>CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.</b>	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	No
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

<b>1C-4a.</b>	<b>Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.</b>	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

Youth education providers hold a reserved seat on the CoC Leadership Council, as specified in the Bylaws of the Council. Collaboration with these providers is facilitated through a standing agenda item dedicated to youth topics such as education and compliance with the McKinney- Vento Act collaboration requirement on both the monthly general meeting and the Leadership Council agendas. The CoC has also established a Youth subcommittee, where youth education providers actively participate to guide the decisions of the Leadership Council. Youth providers that serve on the CoC Leadership Council, as noted in the formal adopted Bylaws of the CoC, include Washoe County School District, Eddy House, and the Children’s Cabinet. The McKinney-Vento local education liaison (LEA) is a voting member of the CoC Leadership Council as noted in the Bylaws. The local liaison also participates on the CoC Youth subcommittee, helping to shape policies related to youth homelessness and education. This is a dedicated Leadership Council position, highlighting the importance of the collaboration with the Washoe County School District, which administers the Children in Transition (McKinney-Vento) program. The Washoe County School District has a representative that attends and participates in the CoC general meetings and the Leadership Council. In addition to this, the Washoe County School District has been a regular participant in the Youth subcommittee this year which has focused on the development of a Youth Lived Experience Advisory Board. Additionally, CoC members have been involved in the statewide “Youth Experiencing Homeless Study” Steering committee facilitated by the Department of Health and Human Services. This committee was charged with conducting a two-year study to better understand: the prevalence, characteristics and intervention needs of youth experiencing or at-risk of experiencing homelessness, the current system supports and financial structure available to support youth experiencing homelessness, and the system gaps that need to be addressed to better serve Nevada's youth experiencing or at-risk of homelessness. Through this process, multiple surveys, public meetings, site visits, one-on-one interviews, listening sessions, as well as youth listening sessions have been conducted to gather insights. Members of this steering committee include various state agencies, Nevada Department of Education, as well as local providers, and those with lived experience.

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

All CoC- and ESG-funded programs have designated staff responsible for identifying homeless youth eligible for educational services. These staff members collaborate closely with local school districts to ensure children are promptly enrolled and that families are fully informed about educational resources that are available. Service providers post notices detailing the educational rights of homeless children and youth, along with contact information for local liaisons, in all facilities that serve families and youth. Service providers encourage parents and unaccompanied youth to enroll in school immediately and incorporate information about educational assurances into the standard intake process. This ensures that staff can facilitate discussions and referrals effectively during intake. As part of follow-up, service providers often arrange direct meetings between program participants and the School District representative responsible for enrolling school aged children experiencing homelessness. This direct coordination helps ensure a smooth and timely enrollment process. Additionally, the Local liaisons of the school district inform parents and youth about housing and other supportive services provided through housing agencies. The CoC ensures that the local school liaisons have up-to-date contact information and brochures from housing agencies, allowing them to facilitate referrals as needed. This collaboration between the CoC and the school district strengthens the support network for homeless families, ensuring that educational and housing services are well-coordinated and accessible.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	Yes
2.	Child Care and Development Fund	No	Yes
3.	Early Childhood Providers	No	Yes
4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	Yes
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking–Collaboration with Federally Funded Programs and Victim Service Providers.	
	NOFO Section V.B.1.e.	

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	State Domestic Violence Coalitions	Yes
2.	State Sexual Assault Coalitions	Yes
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.		

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

**(limit 2,500 characters)**

1). The CoC collaborates with CoC funded projects, ESG, the Department of Justice, and Health and Human Services programs, and other Victim Service Providers (VSPs) to review, revise, and update CoC-wide policies. Currently, a CoC RRH grantee represents the domestic violence and sexual assault survivor populations on the CoC Leadership Council (NNCLC) and is an active and vocal participant in the CoC general membership CoC Coordinated Entry working group. All of these governance bodies actively shape our Coordinated Entry policies and procedures. Over the past year, the Lived Experience Advisory Board (LEAB) conducted a comprehensive review of the policies and procedures related to the Emergency Transfer Plan for Domestic Violence Victims. As a result of this review, four recommendations were presented, encompassing both policy and procedural changes, as well as broader systemic improvements:

- A. Evaluate and diversify safe locations for emergency transfers to mitigate potential risks.
- B. Ensure the Emergency Transfer Plan is inclusive of all genders to address the needs of male victims.
- C. Provide clarity on the process and status of participants transferred to another agency.
- D. Establish a CES group for ongoing evaluation of Emergency Transfer Plan data to identify trends and areas for improvement.

Policies and procedures were updated to reflect the feedback provided.

2) The CoC ensures all housing and service providers in the CoC are trained in best practices for working with survivors, including trauma informed care, motivational interviewing, and harm reduction. The CoC also provides training on client confidentiality and entering data into HMIS when a client is fleeing or is a survivor of domestic violence. These trainings are available on the CoC website. They are shared with all Victim Service and Domestic Violence providers across the community. The CoC regularly discusses meeting the needs of survivors in monthly meetings with the Coordinated Entry working group. VSPs are active members of this group and engage in discussion to ensure that providers are implementing best practices for working with survivors.

Additionally, the CoC offers multiple trainings on best practices including HUD’s Equal Access Rule and Preventing Family Separation, as well as Low Barrier Services Engagement which includes trauma informed care, and Victim Service and Domestic Violence Provider Confidentiality and Policies Training.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC’s Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC’s coordinated entry addresses the needs of DV survivors by including:	
	1. safety planning protocols; and	
	2. confidentiality protocols.	

(limit 2,500 characters)

1) The CES assessment tool asks questions that help staff identify DV survivors. The CE process has protocols in place to ensure the safety of all individuals seeking assistance. When a household experiencing homelessness is identified as needing assistance to remove themselves from a situation of domestic violence or abuse, they are immediately referred to a DV Access Point to determine eligibility. Once eligibility is determined, survivors are referred to the appropriate alternative Access Point or other agency. The CoC Emergency Transfer (ET) Plan requires that CES providers provide appropriate safety planning for clients and referral to appropriate services. All CoC housing programs allow tenants who are victims of domestic violence, dating violence, sexual assault, or stalking to request an ET from the tenant’s current unit to another unit. If a participant requests and is eligible for an ET, the housing provider will first attempt to move the participant to another unit within their program. Alternatively, the participant will be prioritized for the next available and appropriate housing opening through CE. 2) The CoC’s CES policies ensure the protection of personally identifying information (PII) and confidentiality for all persons served by CES. The process for de-identifying client profiles in HMIS is documented on the CoC ROI form. The function and importance of ROIs is provided via regular training sessions, and through twice monthly case conferencing meetings. Through this process, DV providers that complete a CES assessment can place DV clients directly onto the community queue, using protections to ensure no one except the community matcher and referring program staff have access to any PII. Additional confidentiality guidance is provided in the CoC ET Plan which states that all information received from a client will be kept confidential unless the client has provided consent to share for specific purposes on a time-limited basis, the information is required by law, or for use in an eviction proceeding, or project hearing regarding termination of assistance. This requirement for confidentiality explicitly states that providers must ensure that a client's new address is not shared with the person who committed the act of violence against them. The CoC has conducted multiple trainings including a mandatory Victim Service and DV Provider Confidentiality and de-identification training to ensure privacy which are also available online.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	Yes	Yes
2.	Incorporates Trauma Informed best practices?	Yes	Yes
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors’ individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors’ rights, voices, and perspectives are incorporated?	Yes	Yes

	Other? (limit 500 characters)	
7.		

**&nbsp;nbsp;**

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below:

	1. whether your CoC's written policies and procedures include an emergency transfer plan;
	2. how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;
	3. what your CoC requires households to do to request emergency transfers; and
	4. what your CoC does in response to households requesting emergency transfers.

**(limit 2,500 characters)**

1) The CoC's written policies and procedures include a comprehensive emergency transfer plan, in accordance with VAWA regulations. The Emergency Transfer Plan is posted on our website and shared with CoC members. The CoC publicizes all resources available to address the safety needs of survivors including housing and services through CoC projects, ESG, the Dept. of Justice, and Health and Human Services programs. In accordance with VAWA, all CoC projects allow tenants who are victims to request an emergency transfer to another unit. A transfer request is available regardless of sex, gender identity, or sexual orientation. The plan is based on a model emergency transfer plan published by HUD. 2) All households seeking or receiving CoC assistance are informed of their rights to an emergency transfer at intake, regardless of known survivor status. At CoC program intake, households are notified of the process to request an emergency transfer regardless of known survivor status. CES policy requires staff to encourage clients to disclose if they are in immediate need of assistance and to immediately consult with their supervisor on the appropriate course of action. 3) Per the Emergency Transfer Plan, households may request an emergency transfer via written request to their housing project provider's management office. Providers will offer reasonable accommodations to individuals with disabilities. The participant's written request should include either: a) a statement expressing that the participant reasonably believes that there is a threat of imminent harm from further violence if they stay in the same dwelling unit or b) a statement that the participant is a sexual assault survivor and that the sexual assault occurred on the premises within the last 90 days. The Emergency Transfer Plan outlines multiple options for survivors to certify their status, including submitting HUD Form 5382 within 14 business days. 4) Included in the Emergency Transfer Plan is a requirement for all CoC-funded projects to develop and implement their own agency-specific Emergency Transfer Plans which may include more specific protocols for response. Per the CoC Emergency Transfer Plan, providers are expected to assist clients in completing self-certifications and identifying available units first within their own projects, or through coordination with other available projects if there are no open units available. Requests and the resolutions must be kept on file for 3 years.



1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

**(limit 2,500 characters)**

Survivors of domestic violence, dating violence, sexual assault, or stalking have equal access to all programs within the CoC geographic area. The CoC ensures that outreach providers are fully informed about the services and housing programs available to survivors. Once a household is placed on the community queue (including those placed on the community queue with only a Unique Identifier and no PII), they are referred to the next available placement. This could be either a victim service provider or other housing program for the general population. Our Coordinated Entry policies and procedures and training offerings focus on trauma-informed and victim-centered approaches to service delivery, ensuring that all programs, not just VSPs, provide services that prioritize the safety and choice of survivors. Coordinated Entry policies allow domestic violence providers to conduct assessments and place survivors directly onto the community queue using unique identifiers, safeguarding their personal information. This ensures that only the referring program staff have access to sensitive details, maintaining confidentiality and safety for the survivor. All CoC programs are trained in trauma-informed care and victim-centered service delivery to ensure that survivors can access housing and services safely, with privacy protections in place. To further support safe access, the CoC offers regular training on trauma-informed practices, focusing on ensuring client-driven, culturally relevant, and confidential service delivery.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures survivors receive safe housing and services by:

- |    |   |
|----|---|
| 1. | identifying barriers specific to survivors; and |
| 2. | working to remove those barriers.               |

**(limit 2,500 characters)**

1) The CoC actively identifies barriers faced by survivors through input from the Lived Experience Advisory Board (LEAB), which includes at least one member who has experienced DV. The LEAB conducted a comprehensive review of the CoC’s Emergency Transfer Plan for DV victims and provided four key recommendations to address barriers and improve processes:

a. Evaluate and diversify safe locations for emergency transfers to mitigate potential risks. This is challenging due to having only two community resources to address these needs, though the CoC is actively seeking additional community partners to expand safe housing options.

b. Ensure the Emergency Transfer Plan is inclusive of all genders to address the needs of male victims. Policy and Procedure changes have been made to ensure this language is further defined to be all inclusive.

c. Provide clarity on the process and status of participants transferred to another agency. Procedures have been clarified to ensure consistent communication with participants.

d. Establish a CES group for ongoing evaluation of Emergency Transfer Plan data to identify trends and areas for improvement. The CoC will continue to monitor this data for trends or opportunities for improvement.

2) To help remove barriers, WCHSA maintains a website that specifically targets training and resources for the community at their fingertips, including tools on best practices, HUD’s Equal Access Rule, Coordinated Entry, de-identifying profiles in HMIS, and how to appropriately make a referral to the Community Queue. This information is also distributed to the CoC and community partners. Additionally, the CoC implemented policy and procedure changes based on LEAB recommendations, focusing on improving connections between DV survivors and Coordinated Entry. The CoC is committed to ongoing review, assessment, and improvement in collaboration with VSPs and the LEAB. This collaborative process allows for proactive identification and removal of barriers, ensuring that survivors have access to safe housing and services, with continued monitoring and refinement of CoC procedures.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:

1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

**(limit 2,500 characters)**

1) The CoC regularly collaborates with LGBTQ+ organizations and other community partners to update its anti-discrimination policies, ensuring that housing and services are trauma-informed and meet the needs of LGBTQ+ individuals and families. Last year, the CoC staff, including an LGBTQ+ representative, updated the anti-discrimination policy and provided training to ensure compliance with the Fair Housing Act and HUD’s Equal Access Rule. The CoC has also created a dedicated Governing Board seat for LGBTQ+ service organizations or advocates to ensure continuous input from the community. 2) The CoC’s Coordinated Entry Policies and Procedures require adherence to CoC-wide anti-discrimination policies as well as implementation of project-level antidiscrimination policies and procedures. Providers are required to attend annual training on the Equal Access Rule and Preventing Family Separation, which is facilitated by Northern Nevada CoC staff in partnership with HUD technical assistance and representatives. During these sessions, the CoC emphasizes the need for each project to implement its own anti-discrimination policies and offers support to providers in developing or refining them. 3) The CoC evaluates compliance with anti-discrimination policies during annual project monitoring. The monitoring and evaluation checklist includes specific criteria for assessing adherence to these policies. In addition, Northern Nevada CoC staff monitor local media for any reports of discrimination related to homeless assistance projects. Any reported or suspected instances of discrimination are documented and addressed during the monitoring process to ensure that providers remain in compliance. 4) If a project is found to be non-compliant with the anti-discrimination policy during monitoring, the CoC requires the development of a corrective action plan. The project is then monitored more frequently to ensure corrective measures are implemented. If a discrimination complaint is lodged against a CoC-funded project, the CoC documents the complaint, notifies the project's management, and informs relevant funding sources, including the regional HUD representative, if applicable.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area—New Admissions—General/Limited Preference—Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Reno Housing Authority	32%	Yes-Both	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC’s geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

1) The Northern Nevada CoC works closely with the Reno Housing Authority (RHA), the only PHA in its geographic area. The RHA’s Deputy Director serves on the CoC Leadership Council, ensuring strong collaboration between the two entities. RHA has adopted a homeless preference in its Administrative Plan and has set aside 25 project-based vouchers specifically for homeless applicants. These vouchers are assigned to landlords who agree to set aside units for individuals referred by partner organizations, which provide ongoing case management to support these tenants. The CoC has also actively supported the RHA in applying for additional vouchers that specifically target individuals and families experiencing homelessness. The CoC has also worked very closely with the PHA on the EHV program, which has been a critical resource in addressing homelessness in the community. Additionally, the CoC formally adopted a CoC-wide Moving On Policy in November of 2022. Last year, this policy enabled the successful transition of 10 single adults from PSH to EHV vouchers through a lease-in-place process, as part of a targeted Moving On Strategy. This approach has provided an important pathway for individuals ready to move on from PSH, making additional resources available for others in need. 2) Not Applicable.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC’s jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	No
	Other (limit 150 characters)	
5.	Emergency Housing Voucher Program	Yes

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry. NOFO Section V.B.1.g.	
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In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. NOFO Section V.B.1.g.	
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1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). NOFO Section V.B.1.g.	
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	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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## 1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
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NOFO Section V.B.1.h.
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Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.
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1.	Prisons/Jails?	Yes
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	Yes
4.	Foster Care?	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
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NOFO Section V.B.1.i.
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1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	6
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	6
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
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NOFO Section V.B.1.i.
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You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.
Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

**(limit 2,500 characters)**

1) The CoC evaluates every project that checks Housing First (HF) on its application by requiring a supplemental narrative describing the project’s experience using the HF approach. The CoC also tracks CES referral acceptance rates, expecting projects to accept referrals at a rate of 100%. Projects must provide reasons for any CES referral denials, and if their acceptance rate is low, the CoC reviews the justifications closely. Additionally, the CoC assesses the policies and procedures of each project to ensure they align with the HF principles indicated in their applications. 2) The CoC uses several performance indicators during evaluations, including the percentage of program participants housed with zero income, the percentage coming from unsheltered situations, the rate of negative exits, the rate of positive housing outcomes, and the number and reasons for CES referral rejections. 3) Outside the local CoC competition, the CoC collects HF assessments from each grantee. In November 2023, all grantees completed the HF self-assessment, and the results were discussed during the December 2023 quarterly grantee meeting. In addition to these self-assessments, the CoC conducts annual monitoring to ensure that all CoC-funded projects maintain adherence to the HF model. This monitoring includes a thorough review of program policies and procedures to confirm that no preconditions, such as service participation or income requirements, are being imposed on participants. The CoC evaluates client case files, case notes, and relevant documentation to verify that projects are following HF principles. Any service participation agreements or policies that conflict with HF standards are flagged for correction. 4) The CoC has incentivized HF fidelity by incorporating it into the annual CoC competition scoring process. Additionally, the CoC has provided regular training on HF implementation, ensuring that providers fully understand HF principles and how to put them into practice effectively. Through the efforts described above we believe that we have improved fidelity to HF for CoC funded programs.

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	

Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.
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**(limit 2,500 characters)**



The CoC has a Coordinated Outreach Policy that aids the coordination of outreach efforts in Northern Nevada. Outreach teams from multiple agencies within the CoC map the region to identify geographically underserved areas and deploy to the areas to engage homeless individuals and families. The outreach teams are an access point to the Coordinated Entry System and can conduct assessments and add households to the Community Queue to connect them to resources. The CoC organizes outreach events and publicizes these opportunities at the CoC monthly general meeting. These events are advertised in large print and other necessary formats to provide effective communication for persons with disabilities and bi-lingual outreach workers are available to provide access for persons with limited English proficiency. Street Outreach efforts cover 100% of the inhabited areas of the CoC’s geographic area. Inhabited areas are targeted since the county has a total of 6,542 square miles with the majority being desert. Outreach is conducted by CoC outreach staff a minimum of five days a week. Most community partners conduct street outreach Monday through Friday. The CoC’s outreach staff fills gaps that are not being met by community partners due to limited geographic service areas or targeted specific subpopulations (i.e. Veterans, TAY, mentally ill, etc). The CoC’s outreach workers cover all locations within the CoC’s geographic area and are not limited to working with a specific subpopulation. The CoC also participates in various pop up homeless connect events that are generally held in locations with higher concentrations of unsheltered homelessness. The primary objectives of CoC street outreach are to engage individuals, reduce resistance to assistance, build trust through regular and meaningful interaction, provide essentials such as food and toiletries, and assist with placement into immediate shelter or housing. This is done by training outreach workers on best practices. Regular outreach is conducted alongside the Truckee River where many individuals experiencing chronic homelessness who are least likely to request assistance tend to camp. The CoC facilitates a bi-weekly outreach case conferencing meeting well attended by all regional street outreach teams to develop housing plans for identified individuals experiencing unsheltered homelessness and better engage them in services with a goal of getting every unsheltered person into permanent housing.

<b>1D-4.</b>	<b>Strategies to Prevent Criminalization of Homelessness.</b>	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate your CoC’s strategies to prevent the criminalization of homelessness in your CoC’s geographic area:

	Your CoC’s Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1.	Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	No	No
2.	Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	No	No
3.	Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	No	No

<b>4.</b>	Other:(limit 500 characters)		
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<b>1D-5.</b>	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.		
	NOFO Section V.B.1.I.		

	HIC Longitudinal HMIS Data	2023	2024
Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	193	93

<b>1D-6.</b>	Mainstream Benefits–CoC Annual Training of Project Staff.		
	NOFO Section V.B.1.m.		

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	No
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	No
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	
	VA Disabiliuty and Healthcare	Yes

<b>1D-6a.</b>	Information and Training on Mainstream Benefits and Other Assistance.		
	NOFO Section V.B.1.m		

Describe in the field below how your CoC:

- |    |   |
|----|---|
| 1. | works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and |
| 2. | promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.   |

**(limit 2,500 characters)**

1) The CoC facilitates partnerships between project staff and Federally Qualified Health Centers (FQHC), the Access to Healthcare Network and the Managed Care Organizations. Health navigators from these programs play a key role in assisting CoC projects by helping participants enroll in Medicaid, Medicare, and other mainstream benefits. At Nevada Cares Campus, the CoC’s largest emergency shelter, externally funded medical providers are hosted onsite five days a week to serve insured clients. Additionally, a medical provider is available seven days a week to provide care for uninsured clients. These healthcare providers are integral members of the CoC and regularly share information about their services during CoC meetings. Additionally, the CoC Leadership Council includes representatives from key healthcare organizations, including Renown, a local hospital network, Northern Nevada HOPES, and Anthem, a Managed Care Organization (MCO). Our Place, an emergency shelter for women and families, partners with a local FQHC, Community Health Alliance (CHA), to provide onsite medical services to shelter residents. This helps reduce barriers that participants might face in accessing healthcare, such as transportation issues, scheduling difficulties, or lack of awareness about available services. This partnership ensures that participants can receive timely medical care, including primary care, preventative services, and referrals to specialists if needed. This onsite presence significantly reduces the challenges families and children often face when seeking medical attention, providing a more integrated and supportive approach to addressing health-related needs. 2) The CoC encourages service providers to have SOAR certified staff assist program participants to access SSI and SSDI benefits. Despite a decrease in SOAR training funding in Nevada over the past few years, the CoC remains committed to supporting agencies in obtaining this certification. To ensure that providers are still able to access training, the CoC regularly shares information about free online SOAR training opportunities through its listserv. By promoting these resources, the CoC helps service providers maintain the capacity to connect participants to critical benefits.

ID-7.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	

Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:

1.	respond to infectious disease outbreaks; and
2.	prevent infectious disease outbreaks among people experiencing homelessness.

(limit 2,500 characters)

1) The CoC’s strategic planning document includes developing protocols and partnerships to respond to infectious disease outbreaks that were proved to be successful during the COVID-19 pandemic. These measures, such as the implementation of non-congregate shelter programs, the use of state stockpiles of personal protective equipment (PPE), and partnerships with healthcare providers for staff training, have proven effective in preventing and managing disease transmission among homeless populations. While future public health emergencies may vary in nature, these strategies form a solid foundation for responding to infectious disease outbreaks. Documenting these successful practices ensures the CoC can quickly mobilize effective responses, reducing the impact of infectious diseases on vulnerable populations in the future. 2) Additionally, the CoC has been formally identified in the Washoe County Emergency Management Continuity of Operations Plan (COOP) and has been established as the regional partner to serve as the central location for information dissemination to agencies serving people experiencing homelessness. In collaboration with the County Emergency Services, a COOP plan has been developed for county emergency shelters that addresses infectious disease outbreaks, alongside other potential emergencies such as, natural disasters, destruction of property and/or infrastructure, activate assailants, and lock down and shelter in place. Additionally, emergency plan training is conducted on a quarterly basis to provide education and specific information to the various locations. These trainings focus on understanding infectious and communicable diseases, proper hygiene protocols, effective use of PPE, and the placement of sanitation and protective materials throughout service locations. By ensuring that staff are fully prepared and informed, the CoC is better positioned to prevent and mitigate the spread of infectious diseases within homeless communities. This ongoing collaboration with public health agencies and continuous training helps the CoC maintain a high level of readiness for any infectious disease outbreaks that may arise.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC:	
1.	effectively shared information related to public health measures and homelessness; and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

) During the COVID-19 pandemic, the CoC effectively shared critical public health information related to homelessness by regularly distributing safety measures and updates through its listserv. These updates included guidance from the Centers for Disease Control, the Nevada Department of Health and Human Services, the Washoe County Health District, HUD, and other sources. The information was aimed at equipping homeless service providers to prevent and limit outbreaks among their program participants. The CoC also provided public presentations on safety measures and COVID-19 protocol during CoC general meetings, to ensure all providers had access to the latest recommendations and could implement the necessary precautions. The CoC intends to follow the same communication strategy for future infectious disease pandemics. 2) The CoC facilitated communication between public health agencies and homeless service providers throughout the pandemic, acting as a liaison. Information on changing local COVID-19 restrictions, vaccination rollouts, and other relevant health updates was shared through the CoC's listserv as it was being released by the Cities of Reno and Sparks, Washoe County, Washoe County Health District and other outlets. Additionally, these updates were consistently discussed in CoC general meetings, where strategies for maintaining services to the homeless population during the pandemic were shared. The pandemic fostered a stronger partnership between the CoC and the Washoe County Health District, which has led to lasting collaboration. The CoC will continue to facilitate communication between public health agencies and homeless service providers to ensure outreach teams, shelters, and housing providers are prepared to prevent and manage future infectious disease outbreaks. as indicated in the Washoe County Emergency Management Continuity of Operations Plan (COOP).

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	

Describe in the field below how your CoC's coordinated entry system:	
1.	can serve everybody regardless of where they are located within your CoC's geographic area;
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;
3.	collects personal information in a trauma-informed way; and
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.

(limit 2,500 characters)

1) The Northern Nevada Coordinated Entry System (CES) serves 100% of the CoC’s geographic area and can be accessed by individuals through internet, telephone, or directly via service providers across the region. Outreach workers also serve as an entry point to CES, meeting individuals and families experiencing homelessness throughout the CoC’s entire geographic area, including encampments. CES policies allow for paper assessments in rural areas where internet or phone access is unavailable, ensuring that no one is excluded from access based on location. 2) All Coordinated Entry locations and methods offer the same assessment approach and referrals using uniform decision-making processes. The Community Housing Assessment Tool (CHAT), developed by the CoC, is used across all access points to determine client acuity and prioritize referrals based on need, HUD eligibility, and CoC-established priorities. All individuals and families on the Community Queue are assessed via the CHAT and uniform protocols are followed as outlined in the CES Policies and Procedures manual. Additionally, the CoC facilitates five bi-weekly case conferencing meetings, including outreach case conferencing, Veterans, Transition Aged Youth, Families, and a Coordinated Entry specific meeting which reviews everyone who has an active referral to a housing program from the community queue. 3) The CoC collects personal information in a trauma-informed way through the CHAT assessment, which prioritizes client dignity and minimizes retraumatization. CES assessors are trained in trauma-informed care, ensuring that personal information is collected with sensitivity and respect for privacy. Data collection is focused on establishing eligibility and needs without requiring unnecessary or invasive questions, reducing the burden on those experiencing homelessness. 4)The CoC updates the CHAT based on feedback from participating households and providers. Prior to 2022, the CoC used the VI-SPDAT, but transitioned to the CHAT to better meet local needs and prioritize vulnerable individuals and families more effectively. Since its implementation in March 2022, the CHAT has undergone revisions based on input from project staff and participants. Modifications include changes to domestic violence questions to expand access for survivors, adjustments to minimum scoring thresholds for referrals, and updated scoring ranges for EHV, RRH and PSH referrals off the queue.

1D-8a.	Coordinated Entry–Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	

	Describe in the field below how your CoC’s coordinated entry system:
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and
4.	takes steps to reduce burdens on people seeking assistance.

(limit 2,500 characters)

1) CES is entirely accessible through the internet to ensure that it's available to anyone who may need it. The CoC has streamlined its outreach strategy to better coordinate outreach efforts in alignment with the Built for Zero framework. The formal outreach policy that was adopted addresses the gaps in coordination and ensures that outreach teams are deployed at locations and times that are most effective to reach the people who are least likely to apply for homeless assistance. Additionally, the CoC facilitates a bi-weekly outreach case conferencing meeting to keep individuals identified through outreach engaged with CES. 2) The CoC uses its local Community Housing Assessment Tool (CHAT) as its standardized assessment and prioritization tool. The tool prioritizes clients based on their acuity score, ensuring housing referrals align with client needs and CoC priorities. Individuals who are chronically homeless or are transition age youth receive "bonus points" towards their prioritization score, because these populations have been identified as having the highest needs for assistance. 3)The CoC ensures that people most in need of assistance receive permanent housing in a timely manner through the CHAT and case conferencing. The CHAT helps identify the most appropriate housing intervention for a household. Case conferencing allows providers to identify additional needs that may not be captured in the initial assessment, ensuring that those most in need of assistance receive permanent housing. Additionally, case conferencing facilitates engagement with households, helping them connect with housing providers. The CoC ensures providers are utilizing the Housing First Approach, delivering assistance in a timely manner, consistent with households' preferences. 4) Prior to 2022, the CoC used the VI-SPDAT as the CES standardized assessment tool. Upon review, the CoC determined the VI-SPDAT had racial and gender bias and included invasive questions that were burdensome to individuals and families accessing CES. The CHAT was developed to reduce these burdens, focusing on a more trauma-informed, equitable approach to assessment. Additionally, the Northern Nevada CoC Coordinated Outreach Policy helps to address any gaps in coordination, ensure that outreach teams are deployed at locations and times that are most effective, and minimize duplication of efforts. This policy was developed to improve access to CES and reduce burdens on people accessing the system.

1D-8b.	Coordinated Entry–Informing Program Participants about Their Rights and Remedies–Reporting Violations.	
	NOFO Section V.B.1.o.	

Describe in the field below how your CoC through its coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

1) The CoC utilizes the “No Wrong Door” approach to coordinated assessment, ensuring that housing and services are accessible to all individuals across the geographic area. The primary location where individuals can seek an assessment is posted online which is currently the Nevada Cares Campus - the most centralized location within the metropolitan areas of our region. A monthly Nevada Cares Campus newsletter is widely distributed to community partners and clients to share relevant information about site and service updates. This outreach is intended for eligible persons regardless of race, color, national origin, religion, sex, gender identity, sexual orientation, familial status, or disability. Further, the CoC has recently reached its goal of having at least 90% of service providers using HMIS, meaning the vast majority of our partners are directly engaged in the Coordinated Entry System, aware of the centralized assessment tool, and have staff who can administer it. Our robust partnership with homeless street outreach partners in the region is crucial for reaching those who do not typically access services or ask for help. Street outreach teams are trained to conduct the CHAT as well as other onsite providers. The CoC has developed a website with an informational flier on the process as well listing all agencies, addresses, hours of operation, and contact information for anyone needing to access services and have a CHAT completed to access the community queue. 2) CES Policies and Procedures require partner agencies engaging with people experiencing homelessness to be responsible for providing clients with the Client Rights and Responsibilities form and are responsible for adhering to the rights and responsibilities listed in order to participate in the Coordinated Entry Process. Staff are required to have all participants in the Coordinated Entry process sign the Rights and Responsibilities Form, and explain the expectations outlined on the form. Staff are also encouraged to follow their agency’s policy regarding harassment and anti-discrimination. 3) The CoC reports any conditions or actions that impede fair housing choice for current and prospective program participants to the City of Reno, the jurisdiction responsible for certifying consistency with the Consolidated Plan. The CoC actively participates in the jurisdiction’s consolidated planning process. Impediments to fair housing are reported to HUD’s Office of Fair Housing and Equal Opportunity.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/15/2023

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC’s Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

Describe in the field below:
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1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

**(limit 2,500 characters)**

1) The CoC's primary source of demographic data is HMIS data from programs and Coordinated Entry and compares it to the most currently published American Community Survey (ACS) 5-year estimates. The CoC also analyzes the data presented in the HUD Racial Equity Analysis Tool which uses data from the most recent of HUD published Point in Time Count data and data pulled from the current ACS 5-year estimate data. 2) Last year the CoC made numerous improvements in its ability to analyze demographic data in HMIS to better support equitable community development. The CoC's updated process for data analysis primarily looks at three subpopulations: The Actively Homeless (or "By Name") List, the Community Queue, and individuals exiting to permanent housing in the last year. The CoC compared data reported on these 3 subpopulations in HMIS with Washoe County population data from the US Census Bureau Quick Facts data pool. Data was collected from these sources by CoC staff, shared with members, and reviewed by the Racial Equity Committee in order to fully engage the entire CoC in the review and discussion of strategies to mitigate disparities observed. The CoC also analyzed demographic data as reported in the CoC's local coordinated entry assessment tool (CHAT). In 2023, CoC staff additionally took a course in partnership with Homebase on Data Equity Analysis which focused on racial equity. Over the course of several weeks, staff reviewed the tools and approaches available for conducting racial equity analysis, including HUD's racial equity tool and Stella P.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	No
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	No
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	Yes
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	Yes
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes

10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	Yes
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

**(limit 2,500 characters)**

The CoC, in collaboration with the Lived Experience Advisory Board (LEAB), will continue to evaluate and address racial equity in system-level processes, policies, and procedures. The LEAB has previously provided comprehensive reviews and recommendations for the Coordinated Entry System and the Emergency Transfer Plan for Domestic Violence victims, and their expertise will be sought again for this ongoing effort. The CoC compiled a Racial Equity report utilizing Census Data and the CoC By-Name List from 2022 to 2023 to assess potential racial disparities within the system. This data was utilized to review policies and procedures with a racial equity lens, identifying areas where changes were needed. The CoC will utilize this mechanism on an annual basis for review and comparison, and on an ad-hoc basis if trends or noted earlier. Feedback from the LEAB and CoC meetings will continue to be a critical part of the evaluation process. The CoC is committed to refining its policies and procedures through this collaborative feedback process to prevent and eliminate racial disparities in housing access and outcomes. Continuous assessment, informed by data and community feedback, will continue to guide any necessary changes to ensure that the CoC's system-level processes promote racial equity and inclusivity.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and
2.	the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.

**(limit 2,500 characters)**

1) The CoC measures its progress on preventing or eliminating disparities in the homelessness response system through the regular reporting and analysis of trends via an internal dashboard that provides a longitudinal overview of disaggregated HMIS data.

These dashboards provide a longitudinal view of disaggregated HMIS data by race and ethnicity, and it is updated weekly and reviewed internally on a monthly basis. The CoC is focused on improving HMIS data quality to ensure that System Performance Measures (SPMs), tracked through Stella P, accurately reflect the status of the homelessness response system. We have begun to engage the Northern Nevada CoC Leadership Council (NNCLC) in an introduction to SPMs and their importance in the oversight of our local homelessness response system. Demographic data from the Coordinated Entry assessment is used to assess disparities along racial or ethnic lines when it comes to potential biases in assessment scores, length of time on the community queue and rates of successful placement into permanent housing. The CoC is also familiarizing its CoC-project leads with SPMs, and has set performance expectations through existing policy. CoC staff are in the midst of implementing regular review of program level data and their impact on SPMs with CoC project leads, where disparities are addressed with providers directly.

2) The CoC leverages the Racial Equity Tool to provide a longitudinal overview of disaggregated HMIS data. This data is reviewed weekly and discussed at monthly CoC staff meetings. The CoC is able to track trends and changes in race and ethnicity related to CHAT scores and length of time on the queue. The monthly review of data allows the CoC to better understand, address, and eliminate disparities. CoC staff bring observed issues or disparities to the Coordinated Entry subcommittee for discussion of potential solutions. Any policy recommendations made by this subcommittee are presented to the CoC Leadership Council for adoption. The CoC monitors these data trends on a weekly basis in order to best address disparities as they arise. The CoC will continue to build its capacity to leverage SPM goals and tools such as Stella P and the Racial Equity Analysis Tool to measure and eliminate disparities in service provision and access.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section V.B.1.q.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

(limit 2,500 characters)

The Northern Nevada CoC has established a Lived Experience Advisory Board (LEAB) in partnership with the Nevada Homeless Alliance (NHA) to better integrate the knowledge and expertise of people with lived experience of homelessness in our community into the development, implementation, and oversight of the local homelessness response system. NHA led recruitment efforts for the LEAB at major local emergency shelters, victim service providers, and organizations serving the LGBTQ+ community in Washoe County. NHA staff toured program locations and met with program staff prior to recruitment to strategize about outreach. Invitational flyers were posted at key service sites, informing potential participants about the opportunity to join the LEAB, the commitment involved, and details on compensation for their participation. The LEAB began meeting in the summer of 2023 and has been actively engaged in the local Rating and Ranking process for the FY2024 NOFO. Two LEAB members sat on the rating and ranking committee, directly contributing their insights and expertise to evaluate project applications. Their participation ensured that the perspectives of individuals with lived experience were integrated into the decision-making process. In addition, the LEAB has completed a comprehensive review and provided multiple recommendations regarding the Emergency Transfer Plan for Domestic Violence Victims as well as the Coordinated Entry process. These recommendations have allowed the CoC to incorporate these changes into policies, procedures, and steps taken with a lived experience lens.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	1	1
2.	Participate on CoC committees, subcommittees, or workgroups.	4	2
3.	Included in the development or revision of your CoC's local competition rating factors.	4	4
4.	Included in the development or revision of your CoC's coordinated entry process.	1	1

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

**(limit 2,500 characters)**

Employment of people with lived experience has been a key focus of the CoC, both through internal hires and the formal procurement and contracting process. Several key community partners employ staff members with lived experience of homelessness. One example is a street outreach agency which employs a person who was previously a resident at the non-congregate shelter program. This staff member successfully transitioned to permanent stable housing and is now a valued member of the agency’s outreach team. This outreach worker has been incredibly successful in connecting with people experiencing unsheltered homelessness and coordinating successful referrals to substance use treatment and housing programs. Additionally, this street outreach agency was founded and is led by a person with lived unsheltered homeless experience. This agency is exemplary in its commitment to, and success in, hiring people with the lived experiences of unsheltered homelessness. Two CoC funded housing programs also employ individuals with lived experience of homelessness and include them in their decision-making processes. The current contracted operator for the Washoe County Housing and Homeless Services (WCHHS) non-congregate shelter, Karma Box Project, employs several staff members with lived experience, including its founder and Executive Director. The WCHHS low barrier emergency shelter operator, Volunteers of America, also employs several key staff members with lived experience. To further this commitment, WCHHS includes the following clause in all formal procurement and contracts: “CONTRACTOR agrees to ensure, to the maximum extent practicable, that individuals who have previously experienced homelessness are involved, through employment, provision of volunteer services, or otherwise, in [fill in appropriate statement based on services included in contract scope of work].” Lastly, the Lived Experience Advisory Board (LEAB), and the CoC together provide CoC members and partners with professional development opportunities related to advocacy, research, and public policy, specifically through the lens of those who have previously experienced homelessness. Training is offered on the structure of the CoC, current policy, and how LEAB members can influence policy and programs. Professional services are paid monthly via invoicing and additional stipends are provided for people experiencing homelessness when LEAB engages in community focus groups, surveys, or listening sessions.

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
NOFO Section V.B.1.q.		
Describe in the field below:		
1.	how your CoC gathers feedback from people experiencing homelessness;	
2.	how often your CoC gathers feedback from people experiencing homelessness;	
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;	
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and	
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.	

**(limit 2,500 characters)**

1) The CoC gathers feedback from individuals experiencing homelessness through its Lived Experience Advisory Board (LEAB). The LEAB is actively involved in the FY24 NOFO Rating and Ranking process. The board meets regularly, providing critical feedback to support continuous quality improvements. Additionally, the CoC’s monthly general membership meetings are open to the public, allowing ongoing feedback from people with lived experience. 2) The LEAB has conducted thorough reviews of various P&P, offering comprehensive feedback and actionable recommendations. They have also provided valuable input on processes and strategies for effectively serving and engaging with the homeless population. Feedback from the LEAB is considered essential and is encouraged during all monthly meetings. 3) The LEAB includes 3 people who have received assistance through CoC programs, including one who is a current EHV holder. The CoC also gathers feedback from the Nevada Cares Campus program advisory boards and through the client appeal process as outlined in the CoC’s CES Policies and Procedures. The Nevada Cares Campus houses 2 key programs that both have active advisory boards to provide input on programming, rules, and expectations. Each group meets monthly so that program participants have regular opportunities to provide feedback. Additionally, the CoC’s CES Policies and Procedures includes client rights to request an appeal at any time during the Coordinated Entry process, and the right to have the assistance of a case manager with the appeal process from the participating agency of their choice. 4) Feedback from these advisory boards is collected and appeals are reviewed on a monthly basis, ensuring regular opportunities for program participants of CoC and ESG programs to express concerns and provide suggestions for improvement. 5) The CoC has made several programmatic changes. At Nevada Cares Campus, feedback led to increased access to caseworkers, on-site medical care, and more recreational and social opportunities. Concerns about inconsistent shelter rule enforcement resulted in enhanced training and a review of disciplinary procedures. The LEAB also plays a role in reviewing and improving the community assessment tool and policies and procedures. For example, the LEAB’s input on the Emergency Transfer Plan resulted in policy changes. The CoC is committed to integrating feedback from LEAB and other advisory boards into its ongoing work.

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	
	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC’s geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

**(limit 2,500 characters)**

1) In the past 12 months, jurisdictional members of the CoC have actively engaged local leadership to advocate for zoning and land use reforms aimed at increasing housing development. The CoC has worked closely with the Washoe County Board of Directors to push for policy changes that promote affordable housing. This engagement contributed to discussions during the Washoe County Board’s strategic planning workshop on January 25, 2023, regarding incentives and zoning changes to increase housing supply. As a result, the Board directed staff to pursue voluntary incentives to promote affordable housing. These efforts were incorporated into the County’s FY24 Strategic Plan, which focused on streamlining planning and permitting processes, reducing unnecessary standards, and exploring new incentives to spur affordable housing in unincorporated Washoe County. Additionally, the Envision Washoe 2040 Master Plan, adopted on November 14, 2023, introduced policies aimed at addressing long-term housing affordability. 2) The CoC’s engagement with local leadership led to steps toward reducing regulatory barriers to housing development. The Board directed staff to implement housing supply and affordability amendments in phases, starting with simpler code changes. These efforts included educational resources on accessory dwellings, tiny homes, and manufactured homes. In March 2024, the Board adopted Housing Package 1, which relaxed standards, making it easier and faster to establish accessory dwellings, including incentives for "junior" accessory dwellings. The Board also reduced the minimum size for manufactured housing from 1,200 sq. ft. to 400 sq. ft., aligning with state law. In July 2024, the Board further reduced regulatory barriers by adopting Housing Package 2, which updated standards for multifamily housing, easing requirements related to parking, open space, and balconies to accelerate development. On August 20, 2024, the Board adopted new grading standards that streamlined processes in Washoe County, reducing barriers to residential and other developments. The Planning Commission also recommended adopting Housing Package 2.5, which will define standards for "missing middle" housing types and update lot sizes if approved in November 2024. Looking ahead, the CoC remains engaged with local leadership to implement density bonuses and incentives for affordable housing, while modernizing standards for fabricated housing and mixed-use developments.

## 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC’s Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC’s local competition.	08/23/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC’s local competition.	08/23/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes



6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
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1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.  NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	
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You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.  
Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	180
2.	How many renewal projects did your CoC submit?	9
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.  NOFO Section V.B.2.d.	
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Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

1) The CoC analyzed each project’s success in housing participants in permanent housing by scoring them on the percentage of exits to permanent housing, using data from the Annual Performance Reports (APRs). This data was collected for all renewal applications. These metrics were incorporated into the CoC’s Rating and Ranking Tool. 2) The CoC evaluated the time it takes to house participants by scoring projects on the average number of days from project entry to housing move-in. This data, collected from APRs and gathered through HMIS, was analyzed to assess how quickly programs moved participants into permanent housing. Different performance goals were set for Permanent Supportive Housing (PSH) and Rapid Re-Housing (RRH) projects. Each project application included a supplemental narrative explaining the agency’s strategy to reduce the length of time participants remain homeless. 3) The CoC considered the following severity of needs and vulnerabilities using the previous year’s APR data when ranking and scoring renewal project applications: the percentage of participants with no income when entering the program (low or no income), the percentage of participants with more than one disability (including substance abuse), and the percent of participants entering the project from a place not meant for human habitation (service intensive). Projects were also evaluated based on supplemental narratives detailing how they addressed clients’ specific needs and vulnerabilities, including sub-populations served. These narratives were considered when ranking CoC projects. 4) The CoC recognizes that projects serving the most vulnerable populations with severe barriers often face challenges in achieving high performance. The CoC took these barriers into account when scoring applications by including points for projects that serve harder to serve populations. Points were provided where 50% or more of participants have zero income at entry, have more than one disability, and/ or are coming from a place not meant for human habitation. The supplemental application asks providers to detail their service approach to the following barriers: Low or no income, current or past substance use or misuse, criminal records, chronic homelessness, history of victimization, and mental illness. Additionally, the application allows providers to include a narrative describing any program improvements that have positively impacted performance but may not be reflected in the APR data.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	

	Describe in the field below:
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and
3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.

(limit 2,500 characters)

1) According to the CoC Racial Equity Tool, Black/African Americans are overrepresented in the homeless system, comprising 2% of the County population but 20% of the homeless population. Additionally, the CoC has identified that Hispanic individuals are underserved based on data from the Actively Homeless (or “By Name”) List, the Community Queue, and individuals exiting to permanent housing in the last year. To address these disparities, the CoC established a Lived Experience Advisory Board (LEAB), which integrates individuals with lived experience into the development, implementation, and oversight of the homelessness response system. The LEAB includes one Hispanic member. Additionally, the CoC has undertaken targeted outreach to under-represented groups, including BIPOC-led organizations and Tribally Designated Housing Entities, to encourage their participation on the CoC governing board. 2) The CoC is committed to increasing the participation of individuals from different racial and ethnic backgrounds, particularly those overrepresented in the homeless population, on the Leadership Council and CoC committees. Efforts are ongoing, with one prospective board member identified to increase diversity and representation. These outreach efforts are part of the CoC’s broader strategy to engage diverse perspectives in shaping and evaluating homeless services. 3) In the local Rating and Ranking process, the CoC included specific rating factors to evaluate the extent to which projects applied an equity lens to their policies and procedures. Points were awarded to projects that demonstrated a review of internal policies with an equity focus and those that developed plans to implement more equitable practices. Additional points were given for reviewing participant outcomes through an equity lens and for including underrepresented individuals in leadership or on the board of directors.

<b>1E-4.</b>	<b>Reallocation—Reviewing Performance of Existing Projects.</b>	
	NOFO Section V.B.2.f.	

Describe in the field below:	
1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC’s local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

1) In July 2023, the CoC governing board approved a CoC Program Competition Reallocation Policy that allows for both voluntary and involuntary reallocation of funds. The process for involuntary reallocation includes assessing projects based on several criteria: a) project performance relative to the type of project and population served, as well as timeliness of APR submissions and expenditure of funds, b) bed and unit utilization rates, c) participation in HMIS or a comparable database, and d) alignment with CoC funding priorities. When a project meets certain thresholds of underperformance in these areas, it is automatically considered for reallocation by the Rating and Ranking Committee. The objective is to identify lower-performing projects for potential reallocation to higher-performing or new projects before the HUD CoC NOFO is announced, ensuring a smooth transition of funds. Additionally, projects that fail to meet HUD or CoC thresholds during the local competition may also be reallocated, with careful consideration given to how client displacement will be managed. For voluntary reallocation, the CoC distributed a form to current grantees in March 2024, offering them the opportunity to voluntarily reallocate funds. 2) During the Rating and Ranking Committee meeting, a reallocation matrix was provided to assess project performance and identify any underperforming projects. The committee identified one project for reallocation based on its performance metrics and low funding utilization. Additionally one DV project opted to voluntarily reallocate \$25,000. 3) The committee voted to reduce the funding for the underperforming project based on the previous year's utilization rate and reallocate those funds to a higher-performing project. Should the underperforming project require assistance due to the reduced funding, the project receiving the reallocated funds has agreed to accept clients from the underperforming project if necessary. 4) The \$25,000 voluntarily reallocated by the DV project was not reallocated to any other projects because it had to remain within DV-specific funding, and no new DV projects applied. Since the existing DV provider improved its performance and increased capacity over the last year, the funds were not reduced from its renewal amount.

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes

	<p>4. If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.</p>	10/15/2024
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1E-5a.	<p>Projects Accepted–Notification Outside of e-snaps.</p> <p>NOFO Section V.B.2.g.</p> <p>You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.</p>	
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	<p>Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.</p>	08/15/2024
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1E-5b.	<p>Local Competition Selection Results for All Projects.</p> <p>NOFO Section V.B.2.g.</p> <p>You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.</p>	
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	<p>Does your attachment include:</p> <ol style="list-style-type: none"> <li>1. Project Names;</li> <li>2. Project Scores;</li> <li>3. Project Status–Accepted, Rejected, Reduced Reallocated, Fully Reallocated;</li> <li>4. Project Rank;</li> <li>5. Amount Requested from HUD; and</li> <li>6. Reallocated Funds +/-.</li> </ol>	Yes
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1E-5c.	<p>Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.</p> <p>NOFO Section V.B.2.g. and 24 CFR 578.95.</p> <p>You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.</p>	
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	<p>Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website–which included:</p> <ol style="list-style-type: none"> <li>1. the CoC Application; and</li> <li>2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.</li> </ol>	08/28/2024
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1E-5d.	<p>Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.</p> <p>NOFO Section V.B.2.g.</p> <p>You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.</p>	
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	<b>Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.</b>	08/24/2024
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## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2A-1.</b>	<b>HMIS Vendor.</b>	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Bitfocus, Inc.
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<b>2A-2.</b>	<b>HMIS Implementation Coverage Area.</b>	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Statewide
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<b>2A-3.</b>	<b>HIC Data Submission in HDX.</b>	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	05/09/2024
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<b>2A-4.</b>	<b>Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.</b>	
	NOFO Section V.B.3.b.	

	In the field below:	
	1. describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and	
	2. state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.	

**(limit 2,500 characters)**

1) During the CoC monitoring conducted in 2023, it was determined that our CoC-funded Victim Service Provider was using a database product that was not comparable to HMIS. As a result, Safe Embrace was issued a corrective action as a result of this finding. The CoC provided TA to work with their HMIS vendor Apricot to add the HMIS compliant features to their database implementation. The CoC also provided guidance on the best way to transfer client-level CoC program data over to the comparable database so that the Annual Performance Report could be generated from the comparable database. Safe Embrace is now fully using the comparable database to collect and report all of their CoC program funded client-level data. All Victim Service providers in the CoC region can enter program participants' data for CES in a de-identified format in HMIS to protect client confidentiality. The CoC has limited the number of data points necessary for housing referrals to be entered into HMIS for the DV population. Personally identifying information of these participants are stored in a physical format in a secure location by the agency that conducted the assessment. A unique identifier is used to identify the participant when a housing referral is made by the CoC and no PII is used in HMIS. 2) There are limited Victim Service providers in our CoC region and Safe Embrace is the only DV service provider that provides aggregate data to the CoC. They use a HUD-compliant comparable database that is compliant with the FY 2024 HMIS Data Standards.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	1,083	33	1,116	100.00%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	342	58	328	82.00%
4. Rapid Re-Housing (RRH) beds	83	10	93	100.00%
5. Permanent Supportive Housing (PSH) beds	461	0	461	100.00%
6. Other Permanent Housing (OPH) beds	189	0	189	100.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
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2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.
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**(limit 2,500 characters)**

1) The CoC will implement targeted outreach to Emergency Shelter and providers that are currently not participating in the CoC’s HMIS to encourage them to use HMIS and explain the importance of their data to the community. Licenses and training will be offered for free if cost is a barrier to the organization entering into HMIS. The CoC’s governing board will continue to publicly provide data performance, data quality, and HMIS bed coverage rates at CoC meetings to encourage organizations that aren’t participating. 2) The outreach to ES providers will be conducted by the CoC and HMIS lead staff. They will meet with organizational leadership to work through any barriers the organization may have in entering data into HMIS. HMIS bed coverage rates will be reviewed and discussed at monthly CoC governing board meetings so that progress can be tracked to meeting the minimum 85% bed coverage rate.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC’s FY 2024 HDX Competition Report to the 4B. Attachments Screen.	

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?	Yes
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## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2B-1.</b>	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/24/2024
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<b>2B-2.</b>	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	05/09/2024
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<b>2B-3.</b>	PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:	
1.	engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;	
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and	
3.	included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.	

(limit 2,500 characters)

1) For the 2024 Homelessness Point-in-Time (PIT) Count in Northern Nevada, the CoC collaborated with all youth homelessness projects in the region, with significant involvement from Eddy House, the TAY emergency shelter operator. Eddy House served on the PIT planning committee and coordinated with our local unaccompanied youth shelter provider for both the sheltered count (HIC) and the unsheltered street count. The PIT planning committee, which met monthly from October 2023 through January 2024, shaped the methodology, outreach strategy, and agency engagement for both the sheltered and unsheltered youth populations. 2) Given that the PIT occurs during winter in a region with heavy snowfall, logistics were challenging. However, most of our youth population seeks shelter during the cold months, making it easier to connect with sheltered youth. During the bi-weekly Transition Aged Youth (TAY) case conferencing sessions, attended by all youth service providers in the region, we discussed the upcoming PIT count and solicited feedback on how best to engage unsheltered youth. Providers identified key locations where their clients tend to congregate when unsheltered, and these were incorporated into the outreach mapping for the count. Youth service providers, including those from drop-in centers, engaged youth to assist with identifying additional locations where homeless youth might be found. These interactions helped design a more inclusive count, ensuring we reached the unsheltered youth population. 3) Although youth service providers actively participated, the Northern Nevada CoC did not include youth experiencing homelessness as PIT counters. In the region, the count is scheduled on a weekday and begins at 4am in snowy conditions. The CoC prioritized harm reduction and did not want to disrupt youth participants' schooling or employment. Instead, the CoC relied on youth service providers to ensure that youth engagement remained central to the planning and execution of the count without expecting youth experiencing homelessness to serve as counters.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	

	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
3.	describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and
4.	describe how the changes affected your CoC's PIT count results; or
5.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024.

(limit 2,500 characters)

Not Applicable

## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2C-1.</b>	<b>Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.</b>	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

**(limit 2,500 characters)**

1) The CoC uses the locally developed Community Housing Assessment Tool (CHAT) to identify risk factors for persons becoming homeless for the first time. The CHAT evaluates if an individual or family qualifies as having low or no income, has a history of substance abuse or mental health disorders, chronic medical conditions, co-occurring disorders, prior legal history, and/ or prior victimization. These factors have undergone extensive field testing and are currently used by two other CoCs in the state, which allows for consistency in prioritization scoring and enables comparative data analysis across CoCs in the state. By identifying these specific risk factors, the CoC ensures a robust and data-driven approach to preventing first-time homelessness. 2) The CoC implements targeted strategies to address individuals and families at risk of becoming homeless. This starts with identifying the most vulnerable communities and households through risk factor analysis. Outreach efforts are then directed toward these populations to provide early intervention and support. The CoC actively uses diversion techniques to prevent households from entering the homeless system. These efforts are supported by robust Homeless Prevention programs, which help stabilize housing situations before they reach a crisis point. 3) The Washoe County Housing and Homeless Services division is responsible for overseeing the CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time. This division works closely with community partners and service providers, and local governments to ensure a coordinated and comprehensive approach to addressing first-time homelessness. Regular data analysis and monitoring allow the CoC to continuously refine and improve its strategies based on emerging trends and outcomes.

<b>2C-1a.</b>	<b>Impact of Displaced Persons on Number of First Time Homeless.</b>	
	NOFO Section V.B.5.b	

Was your CoC’s Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoC’s geographic area?	No

<b>2C-2.</b>	<b>Reducing Length of Time Homeless—CoC’s Strategy.</b>	
	NOFO Section V.B.5.c.	

- In the field below:
- |    |  |
|----|--|
| 1. | describe your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;   |
| 2. | describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and   |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless. |

**(limit 2,500 characters)**

1) The CoC prioritizes reducing the length of time individuals and families remain homeless by emphasizing rapid permanent housing placement through a Housing First approach. This strategy focuses on reducing barriers to housing and ensuring quick access to available housing options. The CoC uses the following strategies: diversion, bridge housing, targeted outreach to chronically homeless, rapid placement on the CES community queue, helping clients become document ready to be determined eligible for a housing program, special outreach and engagement with landlords, and double security deposits for high barrier participants. Individuals and families experiencing the longest periods of homelessness are also included in the bi-monthly Coordinated Entry case Conferencing meeting in order to house people who have been on the Community Queue the longest. The CoC saw a 15-day increase in the length of time people remained homeless between 2022 and 2023. The CoC saw an increase in the number of persons served across the system, including an increase in outreach engagement. Many of those engaged in outreach are living in places not meant for human habitation and face more significant barriers that make transitioning to permanent housing more challenging. 2) The CoC ensures all shelter, transitional housing, and homeless housing program staff are trained on strategies to reduce the length of time their participants remain homeless. Upon entry, shelter staff work closely with individuals and families to identify available supports and create a plan for moving into permanent housing. Staff conduct the Community Housing Assessment Tool (CHAT) and, if the tool suggests, add them to the CES community queue. Outreach workers coordinate through bi-weekly case conferencing sessions to focus on those experiencing chronic homelessness and others with the longest lengths of time homeless. Once identified, outreach workers develop relationships and place these individuals and families on the CES community queue as quickly as they can. The CoC prioritizes housing referrals for those with the longest time homeless and the highest service needs. Additionally, outreach workers and providers continuously explore other housing options beyond the community queue to expedite housing placements. 3) Washoe County Housing and Homeless Services is responsible for overseeing the CoC strategy to reduce the length of time individuals and families remain homeless.

2C-3.	Successful Permanent Housing Placement or Retention –CoC’s Strategy.	
	NOFO Section V.B.5.d.	
	In the field below:	
1.	describe your CoC’s strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC’s strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

1) The CoC’s strategy to increase the rate at which individuals and families exit to permanent housing from emergency shelter, transitional housing, and rapid rehousing emphasizes the Housing First approach and targeted technical assistance. By reducing barriers, minimizing rules that cause negative exits, and ensuring streamlined access to resources, the CoC enables faster transitions to permanent housing. Regular training on motivational interviewing, trauma-informed care, and conflict resolution equips staff to support participants effectively. Additionally, the CoC is working with other federally funded programs to secure additional Rapid Rehousing resources. The Nevada Cares Campus, the region’s largest emergency shelter, holds weekly case conferencing sessions to connect shelter clients with permanent housing. As a result of these efforts, the CoC saw a 4.2% increase in exits to permanent housing (Measure 7b.1) between 2022 and 2023. This focus on collaboration, training, and case management ensures ongoing improvement in permanent housing outcomes. 2) To increase housing retention and exits to permanent housing from PSH projects, the CoC strengthens Housing First practices and provides support to participants. The CoC ensures PSH projects adhere to Housing First principles by minimizing rules that could lead to negative exits and offering technical assistance to improve program performance. Collaborations with substance abuse and mental health providers help participants address challenges and remain housed. The CoC has adopted a Moving On strategy for PSH participants who no longer need intensive services but still require rental assistance. Partnerships with the local PHA and low-income housing properties, including HOME-funded projects, increase housing options for the Move On strategy. To further support housing retention, the CoC expanded its Housing Navigator and Tenancy Support programs, adding two Housing Navigators to assist clients in maintaining housing stability. The CoC’s Housing Grants Specialist also worked with the PHA to establish both a Landlord Engagement working group and a Tenancy Support working group to ensure collaboration with landlords. Between 2022 and 2023, the CoC saw a 6.2% increase in housing retention (Measure 7b.2), reflecting the success of these efforts. 3) Washoe County Housing and Homeless Services oversees the CoC strategy to increase the rate that individuals and families exit to or retain permanent housing.

2C-4.	Reducing Returns to Homelessness—CoC’s Strategy.	
	NOFO Section V.B.5.e.	

	In the field below:
1.	describe your CoC’s strategy to identify individuals and families who return to homelessness;
2.	describe your CoC’s strategy to reduce the rate that individuals and families return to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1) The CoC employs a multi-faceted strategy to identify individuals and families who return to homelessness, utilizing three key tools: continuous data collection in HMIS, bi-weekly case conferencing, and Stella P system performance analysis. The bi-weekly case conferencing covers five subpopulations—Transition Aged Youth (TAY), Families, Outreach/Unsheltered, Veterans, and open Coordinated Entry referrals. Stella P is used to analyze system-level results and identify trends over time. The CoC has observed that key factors contributing to returns include loss of cash benefits, poor financial management, criminal activity, domestic violence, untreated mental illness, and substance use. Additionally, the region's largest emergency shelter has begun holding weekly case conferencing sessions, which have been instrumental in addressing returns to homelessness. Despite these efforts, the CoC saw a 2% increase in recidivism from the previous year. However, the CoC remains committed to addressing the challenges faced by households at risk of returning to homelessness and is actively enhancing strategies to improve housing stability for vulnerable individuals and families. 2) To reduce the rate of returns to homelessness, the CoC focuses on promoting the Housing First model across the community and ensuring ongoing case management and supportive services. Case managers play a pivotal role by assisting clients with accessing employment training, mainstream benefits, cash benefits, mental health services, substance abuse counseling, and victim services, which all contribute to long-term self-sufficiency. The CoC also supports Housing Navigator and Tenancy Support programs that provide individualized assistance to those recently housed from emergency shelters or unsheltered situations. These programs ensure that individuals maintain housing stability through regular follow-ups and interventions. Increased staffing has improved the effectiveness of service delivery, allowing for balanced caseloads and more personalized care. Additionally, the CoC collaborates with partner agencies to provide rental assistance for eligible clients, further supporting housing retention. 3) The CoC Coordinator is responsible for overseeing the CoC strategy to reduce returns to homelessness with support from Washoe County Housing and Homeless Services leadership staff.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)



1) The CoC’s strategy to increase employment income focuses on connecting participants with workforce development agencies, vocational training programs, and soft skills training to enhance job readiness. Participants are also provided access to GED programs, higher education, and trade certifications to further improve their employment prospects. Through a community resource center, individuals receive assistance with resume building, job searches, and online applications, along with access to the internet and a physical address for use on job applications. The CoC collaborates with service providers to integrate employment into housing stability plans, ensuring that individuals and families have the necessary tools to achieve long-term financial independence.

2) The CoC collaborates closely with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment income. Program participants with disabilities are referred to Vocational Rehabilitation services, which assist in workforce re-entry or learning a new trade. The CoC and its service providers also maintain partnerships with key employment agencies, including the Nevada Department of Employment, the Community Services Agency, and Nevada Job Connect. These organizations are active members of the CoC, participating in monthly meetings and providing on-site services at the Nevada Cares Campus, the region’s largest emergency shelter. Through these partnerships, the CoC has been able to connect individuals to job opportunities and increase employment income. In 2023, 5.8% of clients exiting a project increased their earned income—a slight decrease from 2022, which can be attributed to a temporary data quality issue within the reporting system rather than a true decline in employment outcomes.

3) Community Service Agency (the local Community Action Agency and a Workforce Investment board member) has a job training and placement program for people experiencing homelessness and is responsible for overseeing the CoC’s strategy to increase income from employment.

2C-5a.	Increasing Non-employment Cash Income—CoC’s Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC’s strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase non-employment cash income.	

(limit 2,500 characters)

1) The CoC’s strategy to increase access to non-employment cash income focuses on ensuring that all homeless service provider staff actively assist participants in applying for eligible non-employment cash benefits. This includes programs such as SSI, SSDI, and other public assistance. To support this effort, the CoC provides regular training on navigating these benefits, shares up-to-date information at monthly CoC meetings, and disseminates resources through the CoC listserv. Additionally, the CoC encourages service providers to have staff certified in SOAR (SSI/SSDI, Outreach, Access, and Recovery) to help participants access SSI and SSDI benefits. Free online SOAR training opportunities are promoted through the CoC’s general membership listserv to ensure that service providers are well-equipped to assist clients. Through these initiatives, the CoC has seen tangible results. Between 2022 and 2023, the CoC recorded a 2% increase in project participants who increased their non-employment cash income. This success reflects the CoC’s commitment to connecting individuals and families experiencing homelessness with critical financial resources that support long-term stability and housing retention. 2) Washoe County Housing and Homeless Services is responsible for overseeing the CoC’s strategy to increase non-employment cash income.

### 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>3A-1.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Housing Resources.</b>	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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<b>3A-2.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.</b>	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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<b>3A-3.</b>	<b>Leveraging Housing/Healthcare Resources–List of Projects.</b>	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
Anchor Expansion	PH-PSH	9	Healthcare

### 3A-3. List of Projects.

1. What is the name of the new project? Anchor Expansion

2. Enter the Unique Entity Identifier (UEI): PNW8G83VQVP6

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC's Priority Listing: 9

5. Select the type of leverage: Healthcare

### 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
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3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

**(limit 2,500 characters)**

### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

## 4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	No
<b>Applicant Name</b>		
This list contains no items		